

DD/S 71-0556

19 FEB 1971

Training 3

MEMORANDUM FOR: Executive Director-Comptroller

Colonel White:

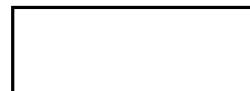
I think you might be interested in the status of Agency candidates for the National Interdepartmental Seminar (NIS) class beginning 1 March 1971.

You may recall that you established on 14 December 1970 quotas as follows:

3 - DD/P
1 - DD/I
1 - DD/S
3 - At large (O/DCI, Independent
Offices, DD/S&T)
8

The quota is now filled as follows:

3 - DD/S (1-OL, 2-OC)
3 - DD/P (1-AF, 1-FI, 1-DOD)
2 - DD/I (OCI)
1 - O/DCI (PPB)
9



John W. Coffey

STAT

EO-DD/S:WEB:es (18 Feb 71)

Distribution:

Orig - Adse

1 - ER

~~1~~ - DD/S subject (memo referred to in para 2 is DD/S 70-4750)

1 - DD/S chrono

W E B -

This doesn't match
with paper we
had here Thurst
(18 Feb) - believe
from OTR - talking
about adjusting
downward to 8 ???


JWC

Mr. Coffey -

You are right, these are different from what you saw in ~~a~~ weekly activity report, ^(2/11) from OTR. There have been several additions and deletions since then, but hopefully this represents those that eventually will go, at least as of today.

WRS
19 JUL 1977

Approved For Release 2003/05/27 : CIA-RDP84-00780R004300110034-8

TRANSMITTAL SLIP		DATE
TO: Mr. Coffey		
ROOM NO.	BUILDING	
REMARKS:		
Recommend your signature.		
 WEB		
FROM:		
ROOM NO.	BUILDING	EXTENSION

Approved For Release 2003/05/27 : CIA-RDP84-00780R004300110034-8

WEB WMS

Training 3 - Registry file

23 December 1970

gfb

Mr. Coffey:

SUBJECT: NIS

REFERENCE: Memo dtd 14 Dec 70 frm Ex Dir-Compt to all Office Heads,
Subj: Agency Participation in the National Interdepartmental
Seminar

1. This memorandum is for information only.
2. As of COB 22 December 1970, nine officers have been enrolled in the 11 January - 29 January running of NIS. The Agency has a quota of eight.

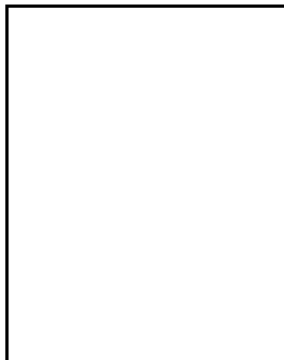
25X1



OER/DDI
DD/P
NE/DDP
OEL/DDS&T
IG
Logistics
Commo
Personnel
Security

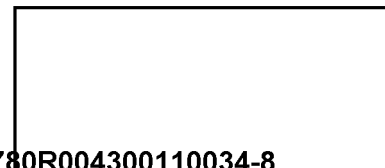
3. In reference to Colonel White's memorandum of 14 December requesting nominations be sent to OTR by 1 January for each of the first three sessions of 1971 beginning 11 January, 1 March and 3 May, the quota of 1 for the DD/S has been met with the following nominations:

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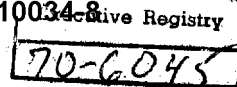
Logistics
Commo
Personnel
Security

Commo
Personnel



25X1

~~CONFIDENTIAL~~



DD/S 70-4750

14 DEC 1970

MEMORANDUM FOR: Deputy Director for Intelligence
Deputy Director for Plans
Deputy Director for Science and Technology
Deputy Director for Support
Director of National Estimates
General Counsel
Legislative Counsel
Inspector General

SUBJECT : Agency Participation in the National
Interdepartmental Seminar

REFERENCE : Memo to Deputy Directors from Executive
Director-Comptroller dated 15 December
1969, Same Subject

1. I have discussed with the Director the problem of continued Agency participation in the National Interdepartmental Seminar (NIS). Pending completion of a high-level inter-agency review of the role and mission of the NIS and the degree of support participating agencies should provide, the Director desires that Agency participation and support should be maintained at respectable levels.

2. The Director feels that attendance should be mandatory and that appropriate representation gives CIA an important opportunity to dispel misconceptions about Agency functions and objectives. It is requested that you review past efforts made in support of the NIS and take the necessary action to ensure the selection of several well-qualified senior officers to represent the Agency at future sessions of the Seminar. Until further notice, I ask that the following minimum quotas for each Directorate be met or surpassed: DD/P - 3, DD/I - 1, DD/S - 1. As appropriate, three candidates-at-large should be nominated from among the

~~CONFIDENTIAL~~

GROUP 1
Excluded from automatic
downgrading and
declassification

~~CONFIDENTIAL~~

Independent Offices and the Directorate of Science and Technology. I want to make certain that a minimum of five officers are enrolled in each running of the Seminar and would hope to meet our full quota of eight as often as possible. More than eight students can be accommodated as the occasion arises.

3. I request that nominations be sent to the Office of Training by 1 January for each of the first three sessions of 1971 beginning 11 January (#53), 1 March (#54), and 3 May (#55). Nominations should also be submitted to OTR by 1 June for the three remaining sessions of 1971 beginning 12 July (#56), 13 September (#57), and 1 November (#58), respectively. Additionally, alternate candidates should be identified for each principal nominee and their names sent to OTR with the name of the principal candidate.



L. K. White
Executive Director-Comptroller

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Approved For Release 2003/05/27 : CIA-RDP84-00780R004300110034-8

Next 1 Page(s) In Document Exempt

Approved For Release 2003/05/27 : CIA-RDP84-00780R004300110034-8

MEMORANDUM FOR: Colonel White

This paper was written by Hugh as a result of a discussion of the subject of Agency participation in the NIS at the 28 October Deputies' Meeting.

SIGNED R. L. Bannerman

R. L. Bannerman

11 DEC 1970

(DATE)

FORM NO. 101 REPLACES FORM 10-101
1 AUG 54 WHICH MAY BE USED.

(47)

EO-DD/S:WEB/ms (8 Dec 70)

Retyped:O/ADD/S:ms (9 Dec 70)

Distribution:

Orig Blue Note - Executive Director-Comptroller, w/O& 10 of Att
(DD/S 70-4750)

1 - DD/S Chrono

1 - DD/S Subject, w/cy of Att ✓

DD/S 70-4750: Memo dtd _____ for DD/I, DD/P,
DD/S&T, DD/S, D/ONE, General Counsel, Legislative Counsel, IG
fr Ex. Dir.-Compt., subj: Agency Participation in the National
Interdepartmental Seminar

~~CONFIDENTIAL~~

DD/S 70-4750

MEMORANDUM FOR: Deputy Director for Intelligence
Deputy Director for Plans
Deputy Director for Science and Technology
Deputy Director for Support
Director of National Estimates
General Counsel
Legislative Counsel
Inspector General

SUBJECT : Agency Participation in the National
Interdepartmental Seminar

REFERENCE : Memo to Deputy Directors from Executive
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2. The Director feels that attendance should be mandatory and that appropriate representation gives CIA an important opportunity to dispel misconceptions about Agency functions and objectives. It is requested that you review past efforts made in support of the NIS and take the necessary action to ensure the selection of several well-qualified senior officers to represent the Agency at future sessions of the Seminar. Until further notice, I ask that the following minimum quotas for each Directorate be met or surpassed: DD/P - 3, DD/I - 1, DD/S - 1. As appropriate, three candidates at-large should be nominated from among the

~~CONFIDENTIAL~~

~~SECRET~~
declassification

~~CONFIDENTIAL~~

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L. K. White

Executive Director-Comptroller

~~CONFIDENTIAL~~

ORIGINATOR: *H* on ORIGINAL 3 DEC 70
Hugh T. Cunningham
Director of Training
Date

CONCUR: SIGNED R. L. Bannerman 11 DEC 1970
R. L. Bannerman
Deputy Director
for Support
Date

Distribution:

- O - BD/I
- 1 - Ea following addressee
- 1 - ER
- 1 - Ex. Dir - Compt.
- 2 - DD/S (w/h)
- 2 - DTR (1 w/h)
- 1 - EA/TR (w/h)
- 1 - EA/TR Plans (w/h)

OTR/ (2 December 1970)

Rewritten:

DD/S:RLB:llc (10 December 1970)

25X1

76-4750

CONFIDENTIAL

MEMORANDUM FOR: Deputy Director for Intelligence
Deputy Director for Plans
Deputy Director for Science and Technology
Deputy Director for Support
Director of National Estimates
General Counsel
Legislative Counsel
Inspector General

SUBJECT : Agency Participation in the National Inter-
departmental Seminar

REFERENCE : Memo to Deputy Directors from Executive
Director-Comptroller (DD/S 69-5451)
Dated 15 December 1969, Same Subject

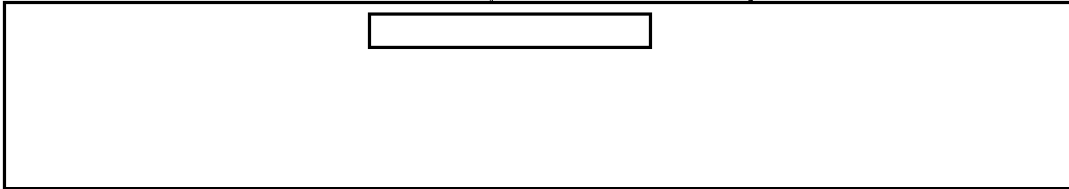
1. I have discussed with the Director the problem of continued Agency participation in the National Interdepartmental Seminar (NIS). Pending completion of a high-level inter-agency review of the role and mission of the NIS and the degree of support participating agencies should provide, the Director desires that Agency participation and support be maintained at respectable levels.

2. The Director feels that attendance should be mandatory and that appropriate representation gives CIA an important opportunity to dispel misconceptions about Agency functions and objectives. This point perhaps has been best expressed by a senior Agency officer who wrote, after completing a recent session of the Seminar:

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"I found the NIS an extremely stimulating and useful educational experience. Perhaps the most useful function of the seminar was in acquainting the members with the outlook and attitude of bright and articulate officers from the other government agencies and the military. In this regard, I feel it is most unfortunate that the Agency is so underrepresented. . . One valuable outgrowth of wider Agency participation would be to help disabuse some of the stereotypes of what CIA officers are like . . . and the contributions of CIA. The senior men at the seminar are



235X1

would strongly recommend increased participation of Clan-destine Service officers who are to serve in underdeveloped countries... The course would be particularly useful for first tour chiefs of station... Intelligence analysts dealing with countries can also benefit significantly. I should think, for example, that OER analysts would find the course extremely stimulating with its focus on the complex economic difficulties of underdeveloped countries... The course exposed me to areas with which I was not previously familiar, and re-emphasized the importance of cultural differences and thorough familiarity with the cultural mores of the areas in question. The foreign policy considerations were extremely useful and helped put the Agency's work in a useful perspective...."

*Continued as requested
para 5*

I request that you review past efforts made in support of the NIS and take the necessary action to ensure the selection of several well-qualified senior officers to represent the Agency at future sessions of the Seminar. Until further notice, I ask that the following minimum quotas for each Directorate be met or surpassed: DD/P - 3, DD/I - 1, DD/S - 1. As appropriate, three candidates at-large should be nominated from among the Independent Offices and the Directorate of Science and Technology. I want to make certain that a minimum of five officers are enrolled in each running of the Seminar and would hope to meet our full quota of eight as often as possible. More than eight students can be accommodated as the occasion arises.

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L. K. White
Executive Director-Comptroller

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25X1

ORIGINATOR

[Redacted]

Hugh T. Cunningham
Director of Training

3 Dec 70

Date

CONCUR:

R. L. Bannerman
Deputy Director
for Support

Date

Distribution:

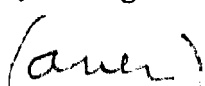
Orig - Adse *DDP*
1 - ER *in processing #398508*
1 - Ex. Dir-Compt.
2 - DD/S (w/h)
2 - DTR (1 w/h)
1 - EA/TR (w/h)
1 - EA/TR Plans (w/h)

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OTR/

[Redacted]

(2 December 1970)

UNCLASSIFIED				CONFIDENTIAL				SECRET			
OFFICIAL ROUTING SLIP											
TO	NAME AND ADDRESS						DATE		INITIALS		
1	Executive Director-Comptroller						12/15/69		✓		
2	7E-12 Hqs.										
3	DD/S DD/S										
4											
5											
6											
ACTION				DIRECT REPLY				PREPARE REPLY			
APPROVAL				DISPATCH				RECOMMENDATION			
COMMENT				FILE				RETURN			
CONCURRENCE				INFORMATION				SIGNATURE			
Remarks: Attached is the memorandum on the National Inter-departmental Seminar which has bounced back and forth a bit. It outlines the changes in the Seminar, urges full CIA participation in the next three runnings, and calls for a critique as to continued Agency participation based upon our experience with these sessions. (FYI: The present Agency quota of 8 participants per session was divided up -- 4 to the CS and 4 to all other components-- by memorandum of 3 July 1963 from the DDCI to the DDP.											
Recommend your signature. <div style="display: flex; align-items: center; margin-top: 10px;"> <div style="flex: 1; text-align: center;">  </div> <div style="flex: 1; border: 1px solid black; width: 150px; height: 30px; margin-left: 10px;"></div> </div> <div style="text-align: right; margin-top: 5px;">R. L. Bannerman</div>											
FOLD HERE TO RETURN TO SENDER											
FROM: NAME, ADDRESS AND PHONE NO.								DATE			
Deputy Director for Support								DEC 1969			
UNCLASSIFIED				CONFIDENTIAL				SECRET			

FORM NO. 237 Use previous editions

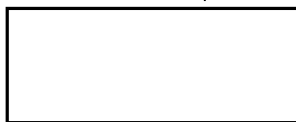
GPO : 1968 O - 297-542

(40)

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mean, and then I see
the Director isn't that
we have used ^{only} A that
of an quota. In the
future please let me
know in time for the
Director to do something
about it if we
are not filling our
quota.



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ADMINISTRATIVE — INTERNAL USE ONLY

69-6083

DD/S 69-5451

15 DEC 1969

MEMORANDUM FOR: Deputy Director for Intelligence
Deputy Director for Plans
Deputy Director for Science and Technology
Deputy Director for Support

SUBJECT : The National Interdepartmental Seminar

1. This memorandum invites your attention to changes in the National Interdepartmental Seminar and discusses selection of candidates for the Seminar. I suggest you pass along the information to operating officials within your Directorate as guidance in nominating officers to attend the next three sessions.

2. For almost a year the Seminar has been under reappraisal in light of the new Administration's policy on foreign internal defense, specifically the direction and kinds of assistance the U. S. will provide developing countries which are faced with insurgency. As a consequence, the Seminar has been revised to focus on the nature and degree of U. S. interests in such countries or on a regional basis, policy guidelines for committing U. S. human and material resources, alternative strategies -- including third country responsibilities and capabilities -- and the consequences of U. S. diplomatic, economic, and military involvement.

3. The Seminar has also been restructured from a four-week to a three-week program that has resulted in more intensive study. Also new is the plan to hold the third week off site. As an experiment in the September session, the third week was conducted at the Federal Executive Institute in Charlottesville. In the judgment of the participants, the experiment was clearly a success and efforts are underway to hold the third week at a separate location as a regular practice beginning with the session scheduled in March 1970.

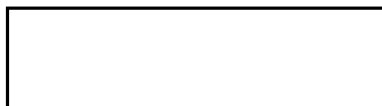
4. The objectives and the subject matter of the Seminar continue to be slanted at the senior officer. Representatives of other agencies have been chiefs or deputy chiefs of mission or mission elements in developing countries and stateside officers who are in key back-up positions. In the case of CIA, the Seminar should be of value to any officer who is to be assigned abroad ☐ to senior case officers, support chiefs and their deputies, senior training officers, and certain senior intelligence analysts here at Headquarters.

ADMINISTRATIVE — INTERNAL USE ONLY

ADMINISTRATIVE — INTERNAL USE ONLY

5. The Agency currently has a quota of eight, four of which are allocated to the Clandestine Services and the balance to other Agency components. In the last three sessions, neither the CS nor the other components used their quotas: a total of only eight officers attended when we could have sent 24. Of the eight, two were CS officers and the remainder were from the Directorate of Support.

6. In its 20 October 1969 meeting, the Inter-Agency Committee on Training which oversees the Seminar recommended that agencies falling short make greater efforts to use their quotas. I have attached the schedule for the next three sessions and ask each of you to take steps to ensure full participation. I believe we should strive to fill our quota for these sessions with qualified officers, and, using the experience gained, evaluate whether changes in the Seminar justify continuation of Agency participation at the currently authorized level.



L. K. White

Executive Director-Comptroller

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Attachment

ADMINISTRATIVE — INTERNAL USE ONLY

ADMINISTRATIVE — INTERNAL USE ONLY

00:14:10 4 01 050

**National Interdepartmental Seminar: Schedule
January through June 1970**

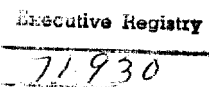
Session

Dates

47	5 - 23 January 1970
48	2 - 20 March 1970
49	18 May - 5 June 1970

00:14:10 4 01 050

DD/S 71-0556



19 FEB 1971

MEMORANDUM FOR: Executive Director-Comptroller

Colonel White:

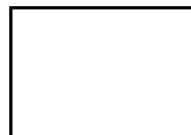
I think you might be interested in the status of Agency candidates for the National Interdepartmental Seminar (NIS) class beginning 1 March 1971.

You may recall that you established on 14 December 1970 quotas as follows:

3 - DD/P
1 - DD/I
1 - DD/S
3 - At large (O/DCI, Independent
Offices, DD/S&T)
8

The quota is now filled as follows:

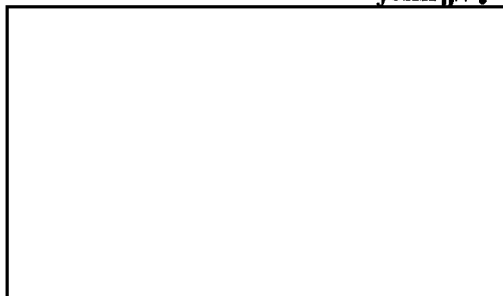
3 - DD/S (1-OL, 2-OC)
3 - DD/P (1-AF, 1-FI, 1-DOD)
2 - DD/I (OCI)
1 - O/DCI (PPB)
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John W. Coffey

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